

PACCAR Inc
SUMMARY STATEMENTS OF OPERATIONS (Unaudited)
(in millions except per share amounts)

	Three Months Ended June 30		Six Months Ended June 30	
	2026	2025	2026	2025
Truck, Parts and Other:				
Net sales and revenues	\$ 6,997.0	\$ 6,962.8	\$ 13,231.3	\$ 13,876.5
Cost of sales and revenues	5,989.0	5,995.4	11,405.5	11,886.4
Research and development	114.3	112.9	223.4	228.3
Selling, general and administrative	138.6	139.2	288.2	282.5
Interest and other (income) expense, net	(16.3)	(9.5)	(37.6)	316.3
<i>Truck, Parts and Other Income Before Income Taxes</i>	771.4	724.8	1,351.8	1,163.0
Financial Services:				
Revenues	549.7	547.7	1,091.9	1,075.7
Interest and other	345.1	355.2	688.0	705.5
Selling, general and administrative	41.1	40.1	80.8	78.4
Provision for losses on receivables	39.4	29.2	83.5	47.5
<i>Financial Services Income Before Income Taxes</i>	124.1	123.2	239.6	244.3
Investment income	86.0	83.9	166.4	167.7
<i>Total Income Before Income Taxes</i>	981.5	931.9	1,757.8	1,575.0
Income taxes	229.5	208.1	400.5	346.1
<i>Net Income</i>	\$ 752.0	\$ 723.8	\$ 1,357.3	\$ 1,228.9
Net Income Per Share:				
Basic	\$ 1.43	\$ 1.38	\$ 2.58	\$ 2.34
Diluted	\$ 1.43	\$ 1.37	\$ 2.57	\$ 2.33
Weighted Average Shares Outstanding:				
Basic	527.0	525.9	526.8	525.9
Diluted	527.6	526.7	527.5	526.8
Dividends declared per share	\$.35	\$.33	\$.68	\$.66

(1)

(1) Includes a \$350.0 million charge related to civil litigation in Europe (EC-related claims) in the first quarter 2025.

PACCAR Inc
CONDENSED BALANCE SHEETS (Unaudited)
(in millions)

	June 30 2026	December 31 2025
ASSETS		
Truck, Parts and Other:		
Cash and marketable securities	\$ 8,667.4	\$ 9,253.7
Trade and other receivables, net	2,376.3	1,981.1
Inventories, net	2,384.2	2,187.5
Property, plant and equipment, net	4,519.8	4,505.3
Other assets	3,766.9	3,605.2
Financial Services Assets	22,265.5	22,803.4
	\$ 43,980.1	\$ 44,336.2
LIABILITIES AND STOCKHOLDERS' EQUITY		
Truck, Parts and Other:		
Accounts payable, deferred revenues and other	\$ 7,367.7	\$ 7,890.9
Financial Services Liabilities	16,291.1	17,181.3
STOCKHOLDERS' EQUITY	20,321.3	19,264.0
	\$ 43,980.1	\$ 44,336.2
Common Shares Outstanding	526.3	525.4

PACCAR Inc
CONDENSED CASH FLOW STATEMENTS (Unaudited)
(in millions)

Six Months Ended June 30	2026	2025
OPERATING ACTIVITIES:		
Net Income	\$ 1,357.3	\$ 1,228.9
Depreciation and amortization:		
Property, plant and equipment	210.6	199.5
Other assets	204.5	212.9
Net change in trade receivables, inventory and payables	(219.3)	(178.2)
Net decrease in wholesale receivables on new trucks	192.4	304.6
All other operating activities, net	(72.9)	(24.0)
Net Cash Provided by Operating Activities	1,672.6	1,743.7
INVESTING ACTIVITIES:		
Payments for property, plant and equipment	(292.6)	(387.2)
Acquisitions of equipment for operating leases	(417.1)	(327.5)
Net decrease (increase) in financial services receivables	102.1	(547.5)
Net increase in marketable debt securities	(93.6)	(52.6)
Proceeds from asset disposals and other	269.4	304.7
Net Cash Used in Investing Activities	(431.8)	(1,010.1)
FINANCING ACTIVITIES:		
Payments of cash dividends	(1,093.7)	(1,920.3)
Purchases of treasury stock	(4.8)	(35.0)
Proceeds from stock compensation transactions	47.3	24.8
Net decrease in debt and other	(907.2)	(495.3)
Net Cash Used in Financing Activities	(1,958.4)	(2,425.8)
Effect of exchange rate changes on cash	(15.6)	181.3
Net Decrease in Cash and Cash Equivalents	(733.2)	(1,510.9)
Cash and cash equivalents at beginning of period	6,307.9	7,060.8
Cash and cash equivalents at end of period	\$ 5,574.7	\$ 5,549.9

PACCAR Inc
SEGMENT AND OTHER INFORMATION (Unaudited)

(in millions)

Three Months Ended
June 30

Six Months Ended
June 30

	2026	2025	2026	2025
Sales and Revenues:				
Truck	\$ 5,253.1	\$ 5,243.1	\$ 9,779.6	\$ 10,468.9
Parts	1,746.9	1,720.9	3,457.0	3,410.8
Financial Services	549.7	547.7	1,091.9	1,075.7
Intersegment Eliminations and Other	(3.0)	(1.2)	(5.3)	(3.2)
	\$ 7,546.7	\$ 7,510.5	\$ 14,323.2	\$ 14,952.2
Pretax Profit:				
Truck	\$ 360.5	\$ 308.8	\$ 536.7	\$ 673.7
Parts	417.0	416.5	819.3	843.0
Financial Services	124.1	123.2	239.6	244.3
Investment Income and Other	79.9	83.4	162.2	(186.0)
	\$ 981.5	\$ 931.9	\$ 1,757.8	\$ 1,575.0

GEOGRAPHIC REVENUE

(in millions)

Three Months Ended
June 30

Six Months Ended
June 30

	2026	2025	2026	2025
United States and Canada	\$ 4,590.4	\$ 4,748.5	\$ 8,642.2	\$ 9,375.8
Europe	1,786.0	1,671.2	3,594.9	3,239.8
Other	1,170.3	1,090.8	2,086.1	2,336.6
	\$ 7,546.7	\$ 7,510.5	\$ 14,323.2	\$ 14,952.2

NEW TRUCK DELIVERIES

Three Months Ended
June 30

Six Months Ended
June 30

	2026	2025	2026	2025
United States and Canada	22,000	23,000	39,800	45,200
Europe	11,200	10,600	22,400	21,000
Other	5,500	5,700	9,600	13,200
	38,700	39,300	71,800	79,400

(1) Includes a \$350.0 million charge related to civil litigation in Europe (EC-related claims) in the first quarter 2025.

PACCAR Inc
SUPPLEMENTARY INFORMATION
RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES
(Unaudited)

“Adjusted net income (non-GAAP)” and “adjusted net income per diluted share (non-GAAP)” are financial measures that are not in accordance with U.S. generally accepted accounting principles (“GAAP”), since they exclude a charge for EC-related claims. These measures differ from the most directly comparable measures calculated in accordance with GAAP and may not be comparable to similarly titled non-GAAP financial measures used by other companies.

On July 19, 2016, the European Commission (EC) concluded its investigation of all major European truck manufacturers and reached a settlement with the Company. Following the settlement, legal proceedings seeking damages were filed against all major European truck manufacturers. In the first quarter of 2023, the Company recorded a pre-tax charge of \$600.0 (\$446.4 after-tax) for the estimable total cost. Several courts have issued judgments; some have been favorable while others have been unfavorable and have been appealed. The Company has settled with the majority of claimants and continues to pursue appropriate resolutions. Due to higher settlement costs, the Company updated its estimate and recorded an additional pre-tax charge of \$350.0 (\$264.5 after-tax) for the total estimable remaining costs in Interest and other (income) expenses, net in the first quarter of 2025.

The Company utilizes these non-GAAP measures to allow investors and management to evaluate operating trends by excluding a significant charge that is not representative of company performance.

Reconciliations from the most directly comparable GAAP measures to adjusted net income (non-GAAP) and adjusted net income per diluted share (non-GAAP) are as follows:

	Six Months Ended
	June 30, 2025
<i>(\$ in millions, except per share amounts)</i>	
Net income	\$ 1,228.9
EC-related claims, net of taxes	264.5
Adjusted net income (non-GAAP)	\$ 1,493.4
Per diluted share:	
Net income	\$ 2.33
EC-related claims, net of taxes	.50
Adjusted net income (non-GAAP)	\$ 2.83